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Coaching: catching the zeitgeist and making it work to improve learning at all levels in your school

Professor Rachel Lofthouse CollectivED

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## Complex context for coaching in England

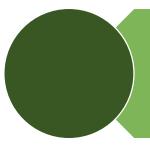


Mostly one-to-one coaching, some group coaching

Purposes vary; developing teaching quality, inter-professional learning, personal development and improving community-school relationships.

Expectation that coaching involves dialogues to create opportunities for learning and change; striking balance between organisation's agenda and individual's motives & interests.

Coaches use structures, disciplines and tools to underpin coaching (e.g. video, listening mode, Thinking Environment).



Contexts deemed in need of change. Coaching often introduced to, 'close the gap', 'sharpen practice', 'solve the problem'



Coaching is <u>not</u> about 'saving people', a 'quick fix', 'performative'.



Coaching means being 'listened to', being 'attentive to', allowing coachees to 'open up' & 'do their best thinking'.



Coaching is 'reciprocal', 'exploratory', 'authentic', and allows coaches and coachees to 'share', 'learn' in relation to 'bespoke' approaches.



Due to 'gatekeeping' of coaching, and coaches experience/expertise, a power imbalance with the coachee is possible

Can take time to create coaching relationships which are comfortable, productive and inclusive

Coach/coachee work together on genuine concerns, building trust, being non-judgmental, and engaging in co-construction

Coach acts in congruence with personal and professional values; intrapersonal aspects transferred into interpersonal domains

